



THE SECRETARY OF HEALTH AND HUMAN SERVICES
WASHINGTON, D.C. 20201

March 14, 2013

John S. Parker, MD, Major General (Retired)
Senior Vice President
Scientific Applications International Corporation
656 Lynn Shores Drive
Virginia Beach, VA 23452

Dear Dr. Parker:

I appreciate the National Biodefense Science Board's (NBSB) comprehensive review of the Department of Health and Human Services' 2012 Public Health Emergency Medical Countermeasures Enterprise (PHEMCE) Strategy and Implementation Plan.

I look to the talented members of the NBSB for their expertise and continued support of our ongoing project to ensure that our nation has the appropriate medical countermeasures to counter any unanticipated chemical, biological, radiological, nuclear, or emerging infectious disease threats.

Thank you for your commitment to ensuring the protection and resilience of our nation.

Sincerely,

A handwritten signature in black ink that reads "Kathleen Sebelius". The signature is fluid and cursive.

Kathleen Sebelius